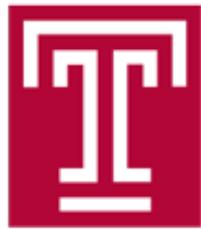


APPROVED BY THE BOARD OF TRUSTEES on JULY 10, 2018



TEMPLE
UNIVERSITY®

**PROPOSED BUDGET
FISCAL YEAR 2018-2019**

PROPOSED BUDGET FISCAL YEAR 2018-2019

Introduction:

The FY 2018-2019 budget continues to reflect Temple University's strong commitment to access and affordability. As such, Fly in 4 and the Temple Option remain essential components of the University's admissions and retention strategies.

This year's budget includes a base tuition increase of 2.0% for resident undergraduates and 2.4% for non-resident undergraduates, no increase to mandatory fees and a 3% increase in Commonwealth Appropriations. This investment by the Commonwealth allows the University to reduce its otherwise planned 3.3% resident tuition increase down to 2.0%. To further demonstrate the University's commitment to affordability, the budget includes additional support for scholarships. Other changes to the budget are intended to bolster student services in the areas of mental health, conduct, and academic support.

The decentralized budget model (RCM) implemented in FY 2014-2015 has incentivized administrative and academic units to operate more efficiently and to identify opportunities to responsibly grow revenue. These combined actions help to reduce the cost of attendance and future student indebtedness.

The FY 2018-2019 proposed budget is presented in appendix A.

Proposed Fiscal Year 2018-2019 Budget:

The University Operating Budget for FY 2018-2019 has been developed according to the following assumptions and principles:

Revenue Changes:

- Tuition and fees will be increased to cover the standard growth in operating costs. Changes to the budget are based upon considerations for inflation and the overall economy, labor contracts, comparison with peer institutions, pricing accessibility, campus infrastructure, student services, and the impact on student indebtedness.

The following conditions are used for the calculation of the revenue:

- Undergraduate tuition will be increased 2.0% for resident and 2.4% non-resident students.
- Active tuition differentials, approved by the Board, will be implemented in accordance with the next programmed step as outlined in their implementation plan.

- One new tuition differential is included in the proposed budget, a \$1,000 differential for the College of Public Health (increase will not impact students in the School of Social Work). The increase will be implemented over four years.
- Graduate tuition will be increased 2.0% for resident and 2.4% non-resident students.
- Professional Schools' tuition will be adjusted according to market conditions and in comparison with peer institutions.
- For fall 2018, the incoming class is expected to be 150 less than the budgeted incoming class of fall 2017.

Tuition and fee revenue from all sources is expected to increase by \$28.8 million. The FY 2018-2019 tuition schedule may be found in appendix B.

- Commonwealth Appropriations are projected to increase by 3% or \$4.5 million for a total of \$155.1 million. This additional investment by the Commonwealth allows the University to reduce the otherwise planned resident tuition increase of 3.3% to 2.0%.
- Auxiliary enterprise and Medical and Dental practice plan revenues in total will increase by \$17.0 million. Auxiliary enterprise will increase by \$4.6 million and the Medical practice plan will increase by \$12.4 million due to increased patient services revenue.
- Revenues from other income sources including indirect cost recovery will decrease by \$0.6 million.

The total increase in University revenues for FY 2018-2019 from all sources will be \$49.7 million.

Expense Changes:

Funding in the FY 2018-2019 budget was limited to those items necessary to maintain the current operations as well as strengthen compliance and student support. Meeting the obligations under collectively bargained labor contracts continues to be a main driver of the change in expenses.

Expenditure changes include:

- **Financial Aid** (\$4.1 million) – to reflect the proportional increase relative to the changes in tuition.

- **Salary** (\$17.1 million) **and Benefits** (-\$2.5 million) – required changes relative to bargaining units, discretionary merit based increases for non-bargaining employees, and decreases in employee benefit costs. Employee benefit costs have decreased due to design changes in medical and prescription plans which have resulted in lower claims expense.
- **General Expenditures** (\$10.7 million) – changes in expenditures including the allocation of tuition differentials to schools and colleges, increases in the plant development fund and increases in graduate tuition remission.
- **Strategic Investments** (\$3.3 million) - changes for new facilities and strategic investments for compliance, student conduct, student mental health, and student financial wellness.
- **Auxiliary Enterprise and Medical & Dental Practice Plans** (\$17.0 million) – auxiliary enterprise expenses are expected to increase due to increases in operations based upon additional revenue generation.

The total increases in university operating expenditures for FY 2018-2019 from all sources will be \$49.7 million.

Summary

The FY 2018-2019 proposed budget continues to strengthen Temple University’s commitment to accessibility, affordability, excellence, diversity, and cost containment.

TEMPLE UNIVERSITY
FY2019 Proposed Operating Budget

	FY2019 Proposed Budget
Revenue:	
1. Tuition and Fees	\$ 948,981,650
2. Commonwealth Appropriation	155,104,000
3. Indirect Cost Recovery	36,919,000
4. Other Sources	23,661,350
5. Total Education and General Revenue	\$ 1,164,666,000
6. Auxiliary Enterprises	\$ 115,945,000
7. Practice Plans	211,517,000
8. Total Other Revenue	\$ 327,462,000
9. Total Revenue	\$ 1,492,128,000
Expenditures:	
Revenue Centers	
10. Academic Revenue Centers	\$ 791,195,955
11. Non-Academic Revenue Centers	88,319,101
12. Total Revenue Centers	\$ 879,515,056
Support Units	
13. President	\$ 63,078,632
14. Provost	254,971,838
15. Chief Operating Officer	188,956,704
16. Vice President, CFO and Treasurer	105,605,770
17. Total Support Units	\$ 612,612,944
18. Total Expenditures	\$ 1,492,128,000
19. Budget Margin	-

TEMPLE UNIVERSITY
FY2019 Proposed Operating Budget

	<u>FY2019 Proposed Budget</u>
Academic Revenue Centers	
20. Beasley School of Law	\$ 27,743,409
21. Center for the Performing and Cinematic Arts	31,155,675
22. College of Education	18,752,767
23. College of Engineering	22,905,876
24. College of Liberal Arts	75,251,959
25. College of Public Health	40,194,274
26. College of Science and Technology	59,359,552
27. Fox School of Business and Management	111,082,543
28. Klein College of Media and Communication	20,300,807
29. Kornberg School of Dentistry	35,215,987
30. Lewis Katz School of Medicine	287,017,213
31. School of Pharmacy	15,505,799
32. School of Podiatric Medicine	12,981,565
33. School of Tourism and Hospitality	10,193,114
34. Tyler School of Art	21,553,226
35. Provost Sponsored Programs	1,982,189
36. Total Academic Revenue Centers	\$ 791,195,955
Non-Academic Revenue Centers	
37. Other Auxiliaries	\$ 874,514
38. Bookstores	4,796
39. Liacouras Center	3,167,553
40. Parking Services	5,865,572
41. Residence Halls	78,406,666
42. Total Non-Academic Revenue Centers	\$ 88,319,101
43. Total Revenue Centers	\$ 879,515,056

TEMPLE UNIVERSITY
FY2019 Proposed Operating Budget

	<u>FY2019 Proposed Budget</u>
Support Units	
President	
44. Office of the President	\$ 9,403,053
45. Institutional Advancement	17,551,070
46. University Marketing	10,865,520
47. Vice President for Research	9,323,108
48. Office of University Counsel	6,112,672
49. International Affairs	3,885,650
50. Government Affairs	2,083,799
51. Center for Equity and Inclusion	1,317,658
52. Internal Audit	1,213,933
53. Vice President for Public Affairs	997,153
54. University Secretary	325,016
55. Total President	\$ 63,078,632
Provost	
56. Office of the Provost	\$ 25,104,623
57. Financial Aid	116,450,040
58. Computer Services	30,256,511
59. Libraries	23,649,889
60. Student Affairs	12,179,625
61. Graduate School	9,790,234
62. International Campuses	8,546,979
63. University College	6,887,245
64. Vice Provost for U/G Studies	6,647,316
65. Enrollment Management	10,515,641
66. Vice Provost Faculty Affairs	2,318,132
67. Temple Press	2,625,603
68. Total Provost	\$ 254,971,838

TEMPLE UNIVERSITY
FY2019 Proposed Operating Budget

	<u>FY2019 Proposed Budget</u>
Chief Operating Officer	
69. Office of the COO	\$ 1,134,099
70. Facilities Management	44,842,021
71. Plant Development Fund	42,726,430
72. Intercollegiate Athletics	29,096,399
73. Campus Safety	26,862,464
74. Utilities	23,366,604
75. Real Estate/WRTI	11,522,513
76. Recreation Services	5,115,357
77. Environ Health & Radiation Safety	2,511,808
78. Purchasing	1,269,115
79. Business Services	509,894
80. Total SVP Construction, Facilities & Ops	\$ 188,956,704
Vice President, CFO and Treasurer	
81. Office of the VP, CFO & Treasurer	\$ 4,949,542
82. Institutional Expenses	88,013,050
83. Human Resources	5,828,511
84. Controller's Office	4,627,280
85. University Budget Office	998,643
86. Risk Management	688,744
87. OWLcard Office	420,000
88. Digital Document Services	80,000
89. Total Vice President, CFO and Treasurer	\$ 105,605,770
90. Total Support Units	\$ 612,612,944

**Temple University
2018 - 2019 Tuition Rate Schedule
Undergraduate Students**

	Full-time Semester Rate ¹		Full-time Annual Rate ²		Full-time Overload Rate ³ (per credit hour)		Part-time Rate ⁴ (per credit hour)	
	PA Resident	Out of State Resident	PA Resident	Out of State Resident	PA Resident	Out of State Resident	PA Resident	Out of State Resident
Center for Performing and Cinematic Arts								
Boyer College of Music	\$9,276	\$15,840	\$18,552	\$31,680	\$515	\$880	\$773	\$1,320
Theater, Film, Media Arts	\$8,856	\$14,904	\$17,712	\$29,808	\$492	\$828	\$738	\$1,242
College of Education	\$8,040	\$14,088	\$16,080	\$28,176	\$447	\$783	\$670	\$1,174
College of Engineering	\$9,708	\$15,756	\$19,416	\$31,512	\$539	\$875	\$809	\$1,313
College of Liberal Arts	\$8,040	\$14,088	\$16,080	\$28,176	\$447	\$783	\$670	\$1,174
College of Public Health								
Public Health	\$9,636	\$16,488	\$19,272	\$32,976	\$535	\$916	\$803	\$1,374
Social Work	\$8,040	\$14,088	\$16,080	\$28,176	\$447	\$783	\$670	\$1,174
College of Science and Technology	\$9,744	\$15,792	\$19,488	\$31,584	\$541	\$877	\$812	\$1,316
Fox School of Business and Management								
Fox School of Business and Management	\$10,308	\$18,276	\$20,616	\$36,552	\$573	\$1,015	\$859	\$1,523
Online Bachelor of Business Administration (OBBA)							\$595	\$595
Klein College of Media and Communication	\$8,856	\$14,904	\$17,712	\$29,808	\$492	\$828	\$738	\$1,242
School of Sport, Tourism and Hospitality Management	\$10,308	\$18,276	\$20,616	\$36,552	\$573	\$1,015	\$859	\$1,523
Tyler School of Art								
Fine Arts (BFA)	\$11,316	\$18,252	\$22,632	\$36,504	\$629	\$1,014	\$943	\$1,521
Architecture	\$10,188	\$16,536	\$20,376	\$33,072	\$566	\$919	\$849	\$1,378
All Other Programs	\$8,040	\$14,088	\$16,080	\$28,176	\$447	\$783	\$670	\$1,174
University Studies	\$8,040	\$14,088	\$16,080	\$28,176	\$447	\$783	\$670	\$1,174
Non-Matriculated Students (Continuing Studies)	\$8,040	\$14,088	\$16,080	\$28,176	\$447	\$783	\$670	\$1,174

All students are assessed the University Services Fee during each academic semester based upon the number of credit hours they register for. The fee breakdown can be found on the last page of this document.

1. The full-time semester tuition is assessed to students who register for 12 - 18 credit hours per academic semester.

2. The full-time annual tuition consists of the fall and spring semesters. There are additional charges associated with summer registration.

3. The full-time overload is assessed to full-time students who register for credit hours exceeding 18 per academic semester. Each credit hour over 18 is assessed at this per credit hour rate.

4. Part-time rate is assessed to students who register for less than 12 credit hours per academic semester. Each credit hour registered is assessed at the part-time rate.

**Temple University
2018 - 2019 Tuition Rate Schedule
Graduate Programs**

	Part-time Rate (per credit hour)	
	PA Resident	Out of State Resident
Center for Performing and Cinematic Arts		
Boyer College of Music	\$1,038	\$1,383
Online MM in Music Education	\$762	\$762
Theater, Film, Media Arts	\$1,022	\$1,367
College of Education		
College of Education	\$916	\$1,261
Executive Educational Leadership Programs	\$1,151	\$1,470
College of Education Program in Jamaica		
Doctoral	\$1,074	\$1,074
Master's	\$1,191	\$1,191
College of Engineering	\$1,084	\$1,429
College of Liberal Arts	\$916	\$1,261
College of Public Health		
Public Health	\$954	\$1,314
Public Health - Online Programs	\$975	\$975
Social Work	\$916	\$1,261
Social Work - Online Programs	\$975	\$975
College of Science and Technology	\$1,108	\$1,453
Fox School of Business and Management		
Master of Business Administration (GMBA) †	\$1,188	\$1,245
Master of Business Administration (PMBA) †	\$1,188	\$1,188
Executive Master of Business Administration (EMBA)		
Class of 2018 (per credit hour)	\$1,999	\$1,999
Class of 2019 (per credit hour)	\$1,999	\$1,999
Online Master of Business Administration (OMBA)	\$1,245	\$1,245
Master of Accountancy (MAcc) †	\$1,114	\$1,114
Master of Science - Professional Finance Suite (MS-FARM, MSFE, MSIM) †	\$1,114	\$1,114
Master of Science in IT Auditing and Cyber Security (MS-ITACS) †	\$1,114	\$1,114
Master of Science in Digital Innovation in Marketing (MS-DIM) †	\$1,114	\$1,114
Online Master of Science in Human Resource Management †	\$1,114	\$1,114
Master of Science Business Analytics †	\$1,114	\$1,114
Master of Science Marketing (Strategic Advertising (in partnership with Klein College), Market Research and Enterprise Marketing) †	\$1,114	\$1,114

**Temple University
2018 - 2019 Tuition Rate Schedule
Graduate Programs**

	Part-time Rate (per credit hour)	
	PA Resident	Out of State Resident
Master of Innovation Management and Entrepreneurship†	\$1,114	\$1,114
Master of Science (all other MS programs not listed above) †	\$1,114	\$1,245
Doctor of Philosophy (PhD)	\$898	\$1,231
Executive Doctor of Business Administration Program (EDBA)	\$2,300	\$2,300
<i>† Additional fees apply - please consult the Fox School of Business website</i>		
Klein College of Media and Communication	\$1,022	\$1,367
School of Sport, Tourism and Hospitality Management	\$933	\$1,082
Tyler School of Art		
Fine Arts (MFA)	\$1,110	\$1,474
Architecture	\$1,106	\$1,451
All Other Programs	\$916	\$1,261

All students are assessed the University Services Fee during each academic semester based upon the number of credit hours they register for. The fee breakdown can be found on the last page of this document.

Temple University
2018 - 2019 Tuition Rate Schedule
Professional Programs

	Full-time Rate		Part-time Rate (per credit hour)	
	PA Resident	Out of State Resident	PA Resident	Out of State Resident
Beasley School of Law				
Day Juris Doctor	\$25,990	\$40,228		
Evening Juris Doctor	\$20,794	\$32,190		
Part-Time Juris Doctor			\$1,005	\$1,626
<i>In addition to any University wide fees, Juris Doctor students, full- and part-time, are assessed a Student Bar Association fee of \$50</i>				
S.J.D. Program			\$1,005	\$1,645
International Masters of Law (LL.M)	\$29,610	\$29,610	\$1,381	\$1,381
Master of Law in Trial Advocacy (LL.M)	\$25,000	\$25,000		
Graduate Tax Program			\$874	\$1,127
Summer Abroad: Rome <i>(Tuition includes an assessed \$300 Program Fee)</i>	\$3,800	\$3,800		
Temple Summer Professional Experience Curriculum (T-Spec) <i>(Tuition includes an assessed \$250 Program Fee)</i>	\$3,750	\$3,750		
Law Summer Washington DC <i>(Tuition includes an assessed \$500 Program Fee)</i>	\$4,750	\$4,750		
Temple - China (15 months tuition)	\$28,000	\$28,000		
Kornberg School of Dentistry				
DMD Program	\$57,924	\$65,414		
Graduate			\$848	\$1,133
Advanced DMD Program	\$60,000	\$60,000		
Advanced Standing Doctor of the Medicine of Dentistry Program for Faculty who are Graduates of Non-US/Canadian Dental Schools			\$899	\$899
Lewis Katz School of Medicine				
MD Program	\$52,104	\$55,246		
Graduate				
Urban Bioethics			\$1,843	\$2,175
Biomedical Sciences - MS Degree			\$921	\$1,263
Biomedical Sciences - PhD Degree			\$921	\$1,263
Physician Assistant - MMSPA Degree			\$719	\$754
Post baccalaureate Program				
Basic Core Medical Science <i>(rate assumes fall, spring and two summer sessions)</i>	\$28,146	\$34,722		
Advanced Core Medical Science <i>(rate assumes fall and spring semesters)</i>	\$28,146	\$34,722		
School of Pharmacy				
Doctor of Pharmacy	\$33,742	\$36,550	\$917	\$1,057
Graduate (including M.S. in Quality Assurance)			\$1,072	\$1,358
School of Podiatric Medicine				
D.P.M. Program	\$39,984	\$41,778		

All students are assessed the University Services Fee during each academic semester based upon the number of credit hours they register for. The fee breakdown can be found on the last page of this document.

**Temple University
2018 - 2019 Tuition Rate Schedule**

University Services Fee

All students are assessed the non-refundable University Services Fee every semester. The University Services fee is a single, comprehensive fee that helps fund a number of university services, including:

- Funding for state-of-the art computer equipment and technologies to provide support for the students' academic experiences, including e-mail access and modern lab facilities;
- Access to all student activities, events and recreational facilities;
- Expansion and maintenance of recreational and academic facilities to enhance and improve student life;
- Availability of basic student health and treatment services provided by nurses and physicians on campus.

The fee structure for the fall and spring semesters is:

9+ credits	\$445
5.0 to 8.9 credits	\$319
1.0 to 4.9 credits	\$163

The fee structure for each summer session is:

9+ credits	\$224
5.0 to 8.9 credits	\$170
1.0 to 4.9 credits	\$102